

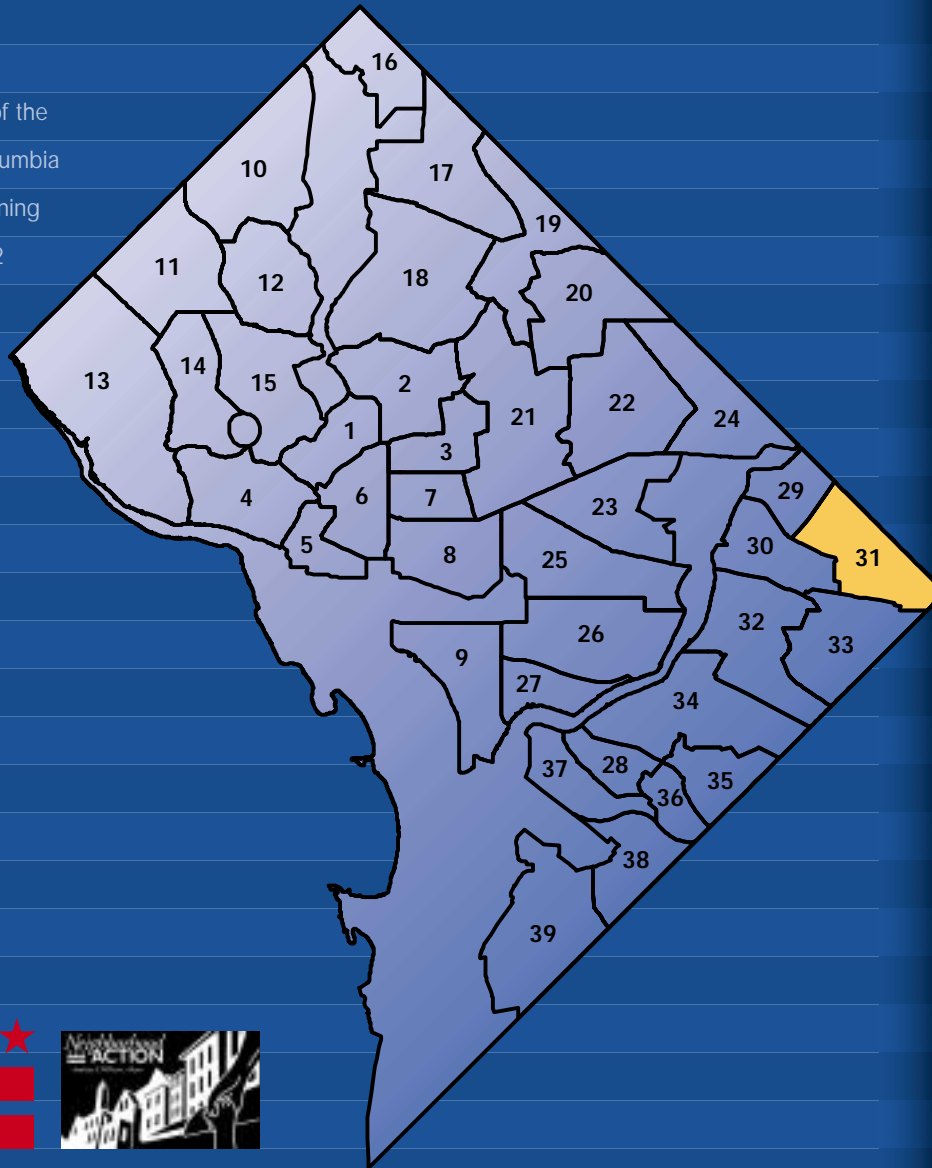
Neighborhood Cluster

31

District of Columbia Strategic Neighborhood Action Plan

Prepared by

Government of the
District of Columbia
Office of Planning
Summer 2002



GOVERNMENT OF THE DISTRICT OF COLUMBIA, ANTHONY A. WILLIAMS, MAYOR



Burrville
Deanwood
Grant Park
Lincoln Heights
Northeast Boundary

Acknowledgments

*The following people and groups
deserve special recognition for the
time they dedicated to developing
this plan for Cluster 31:*

Advisory Neighborhood Commission 7C

Burrville Civic Association

Deanwood Citizens Association

Far Northeast-Southeast Council, Inc.

IDEA Charter School

NE Boundary Civic Association

Residents of Burrville, Deanwood, Grant Park,
Lincoln Heights, and NE Boundary

Richard England Boys and Girls Club

St. Luke's Catholic Church

Ward 7 Neighborhood Steering Committee

Claudia Canepa, Junior Planner, Office of
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Chief Technology Officer

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Letter From the Mayor



Dear Resident,

I am very proud to present the Strategic Neighborhood Action Plan (SNAP) for your Neighborhood Cluster. I personally want to congratulate all the citizens, the citizen and civic associations, the faith community, the Advisory Neighborhood Commissioners, the businesses, and others that helped shape this plan.

I have personally reviewed these plans and am struck by the tremendous amount of work, thought, and commitment that went into their preparation. I value these SNAPs as a way to communicate directly with you, the residents and stakeholders of this marvelous city.

What began at the city-wide level with the first and second Citizen Summits in 1999 and 2001 has been expanded at the neighborhood level through the Neighborhood Planning, Neighborhood Service, and Neighborhood Outreach efforts—all part of the overall Neighborhood *Action* program. Through this triad, I have heard your concerns and priorities directly and have taken measures to respond.

This Strategic Neighborhood Action Plan is not just words on paper. Every agency in my administration has reviewed these plans to see how they might contribute to advancing the priorities and objectives you outlined here. As you know, this was a tough budget year. I instructed agencies to preserve their commitments to addressing your priorities, as they assessed how and where to trim their budgets. What's more, additional funding was provided to specifically accomplish a number of important neighborhood priorities articulated through the SNAPs across the city. This approach includes funding to install an additional 600 litter cans across the city; hire an additional Fire Inspector for every Ward; add another staff person under the Clean City Administrator, who will further the goal of neighborhood cleanliness; hire additional Historic Preservation staff to review projects in historic areas; and more. While not every priority was met, such changes signal tangible evidence of my belief that the business of government starts with the business of the people.

This SNAP document is a first of its kind. It is the first time a major city has coordinated a plan with every neighborhood in the city in a single year. It is the first product of many that will provide citizens with a record of how this government will directly respond to your priorities.

I am excited about this SNAP document and about what it signals for the future of our neighborhoods and our city. I look forward to working with you, my agencies, and other stakeholders to implement the many significant priorities you have identified here. Congratulations, and now the work begins.

Sincerely,

Anthony A. Williams
Mayor

Dear Resident,

Enclosed is your Neighborhood Cluster's Strategic Neighborhood Action Plan (SNAP). I want to personally thank all who contributed to developing this plan and congratulate them for their hard work. Many in your neighborhood devoted considerable time identifying strategies to improve the quality of life in your neighborhood. This effort has helped us—the District government—better partner with you to make concrete improvements in our communities.

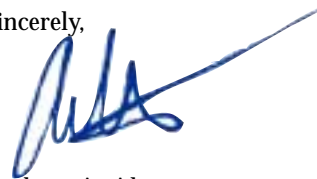
Your SNAP is a new kind of "plan for action" because it will not simply sit on a shelf. It is a document that lists key commitments by agencies and includes a timeline for implementation. It is a document whereby the commitments will be tracked by the Mayor's Office of Neighborhood *Action* to ensure that they are followed through to completion. It is an action plan and a foundation of our city's budget.

With the same level of deep commitment in developing this plan, I urge you—neighborhood groups, the faith community, businesses, nonprofits, Advisory Neighborhood Commissioners, and others—to help implement the remaining actions. While I know many of you have been active in your neighborhoods for years, implementing specific actions in this plan will help unite government and citizen efforts through its goal of addressing specific priorities identified by your neighbors.

Our work with you in your neighborhoods has just begun! Your Neighborhood Planner will continue to work with you to help coordinate the implementation of many projects, including the development of the Deanwood Recreation Center, the completion of Minnesota Avenue, the upgrades to several sidewalks, curbs, and gutters, plus the paving of selected streets throughout the neighborhoods.

I look forward to our continued work with you in your Neighborhood Cluster. Thank you and congratulations once again for all your hard work and dedication in developing this SNAP.

Sincerely,



Andrew A. Altman
Director, Office of Planning

Letter From the Director



Neighborhood Action

Three years ago, Mayor Williams's administration developed a new framework for how the District government would work together with citizens and other partners to make good decisions and to improve our city. This framework was the start of *Neighborhood Action*. The mission of *Neighborhood Action* is to empower citizens to improve their communities by mobilizing and coordinating the resources of government, businesses, nonprofits, the faith community, neighborhood leaders, and the citizens themselves. *Neighborhood Action* has held four Citizen Summits: one in November 1999, a follow-up in January 2000, one in October 2001, and another in December 2001. There were also two Youth Summits to hear from our younger residents. At those public forums, citizens shared their priorities for the city, which helped redefine our District government's priorities at the city-wide level.

It was also realized, however, that there was much work to be done at the neighborhood level. As part of

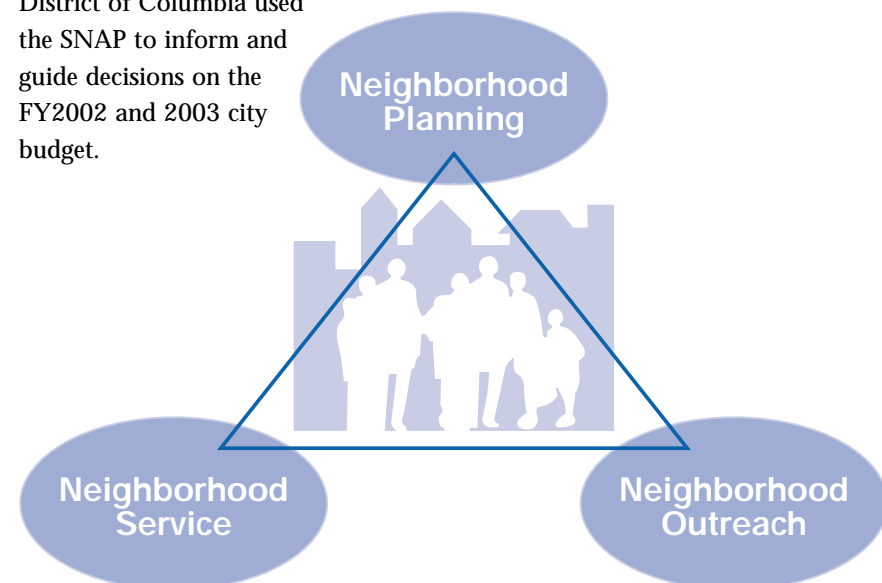
Neighborhood Action, the *Neighborhood Action Triangle* was created—three neighborhood initiatives aimed to identify and then solve neighborhood-specific issues. They are the *Neighborhood Service Initiative*, the *Neighborhood Outreach Program*, and the *Neighborhood Planning Initiative*. **Neighborhood Service** addresses recurring service delivery problems that require the coordinated involvement of more than one agency. **Neighborhood Outreach** holds public meetings, town halls, “coffee with the Mayor,” and other meetings to ensure that this administration stays connected to neighborhood issues. **Neighborhood Planning** has been working with citizens to identify top priority issues and to develop Strategic Neighborhood Action Plans (SNAPs) for each of the 39 Neighborhood Clusters in the city.

Strategic Neighborhood Action Plan

This document is the SNAP for your Neighborhood Cluster. Citizens, citizen groups, businesses, the faith community, Advisory Neighborhood Commissioners, and others helped

develop this plan with the *Neighborhood Planning Initiative* located in the DC Office of Planning (OP).

The SNAP is part of *Neighborhood Action*, which is Mayor Williams's initiative to reengage citizens in the governance of their city and to establish a vision, priorities, and action for your Neighborhood Cluster. For the first time in the District, the SNAP provides residents a process to articulate and begin addressing many of the neighborhoods' most pressing challenges. The government of the District of Columbia used the SNAP to inform and guide decisions on the FY2002 and 2003 city budget.



Introduction

1

Unlike the long-range goals of the Comprehensive Plan, the SNAP identifies near-term goals for a 2-year period. Through a series of community workshops and meetings, community stakeholders identified the priority areas of the Cluster 31 SNAP. The priorities and the actions recommended to address them reinforce several community concerns identified in the Ward 7 plan, such as the completion of Minnesota Avenue between Sheriff Road and Meade Street and the rehabilitation of vacant apartments. Progress on each action committed to by a District agency will be tracked through annual status reports by the Office of Neighborhood Action.

Although the SNAP is an independent planning document not tied to the Comprehensive Plan, it could inform residents about how the Comprehensive Plan is updated in the future. Currently, the Mayor and Council are appointing a Comprehensive Planning Task Force representing a broad cross-section of stakeholders to work

with the Office of Planning as it undertakes a review of the current plan and planning process.

The Comprehensive Plan

Throughout the SNAP process, residents asked, “How do Strategic Neighborhood Action Plans relate to the Comprehensive Plan?” While both documents outline a vision for neighborhoods and include concrete and identifiable goals for your community, there are differences in how they are used by District agencies and what the immediacy is of their effect on your neighborhood.

The *Comprehensive Plan for the National Capital* is a long-range (20 years) general policy document that provides overall guidance for the future planning and development of Washington, DC. District agencies use this document as a guide to ensure that their actions reinforce the long-term goals of the city. The Comprehensive Plan was first proposed by the Mayor and adopted by the Council in 1984 and 1985, respectively.

Amendments to the plan are proposed by the Mayor and approved by the Council every 4 years. The plan has been amended in 1989, 1994, and 1998. The plan includes both local and Federal elements and is the only planning document mandated by the Home Rule Act. There are 10 local elements, which together are usually referred to as the “District of Columbia Comprehensive Plan”: General Provisions, Economic Development, Housing, Environmental Protection, Transportation, Public Facilities, Urban Design, Downtown Plan, Human Services, and Land Use.

The Ward 7 plan is one part of the Comprehensive Plan. It establishes a vision for Ward 7 over 5 years (1999–2004) and has 12 areas of planning focus, such as retaining the general housing stock, expanding the District’s tax base, and preserving and enhancing an appropriate range and density of land uses.

A Message From Your Neighborhood Planner

As your Neighborhood Planner, my job has been to guide residents and stakeholders of Cluster 31 through the neighborhood planning process. The goal of this process was to facilitate a citizen-driven effort to identify neighborhood priorities to help guide District agencies, nonprofits, and others to improve the quality of life in your neighborhood. Together, we have produced your first Strategic Neighborhood Action Plan. This effort has truly been a monumental achievement!

At times, the task has not been easy. Historically, residents in this Cluster have felt that they have not received the level of attention and public investments they deserved. The government has responded in several ways, such as committing to finally complete the construction of Minnesota Avenue between Sheriff Road and Meade Street. After many years of discussion, the city has allocated

funding for the design and construction of the Deanwood Recreation Center. Although we have a long way to go, this document is proof that your government has heard you and is changing to better serve you, as well as providing a tool by which you can hold us accountable.

Many of you, both long-time and new residents, have taken the initiative to create change, not wait for “government” to try to fix a problem. I would like to thank those residents who participated in the Ward-wide survey to identify streets and alleys in need of repair, and the vacant property survey. Both surveys will help direct agency priorities in the years to come.

The city recognizes the tremendous commitment and dedication of those who participated in this planning process and who were active throughout the effort—reviewing and fine-tuning many elements of the draft SNAP plan. The city looks forward to continuing to work with you and your community to implement the actions outlined in this plan and

to achieve the vision for livable, equitable, and vibrant neighborhoods throughout the District of Columbia.

To better understand what makes your Neighborhood Cluster unique, please read the following sections, which describe both the positive and negative conditions found in your communities, including physical characteristics, demographics, and recent activity in your neighborhood.

Howard Ways¹

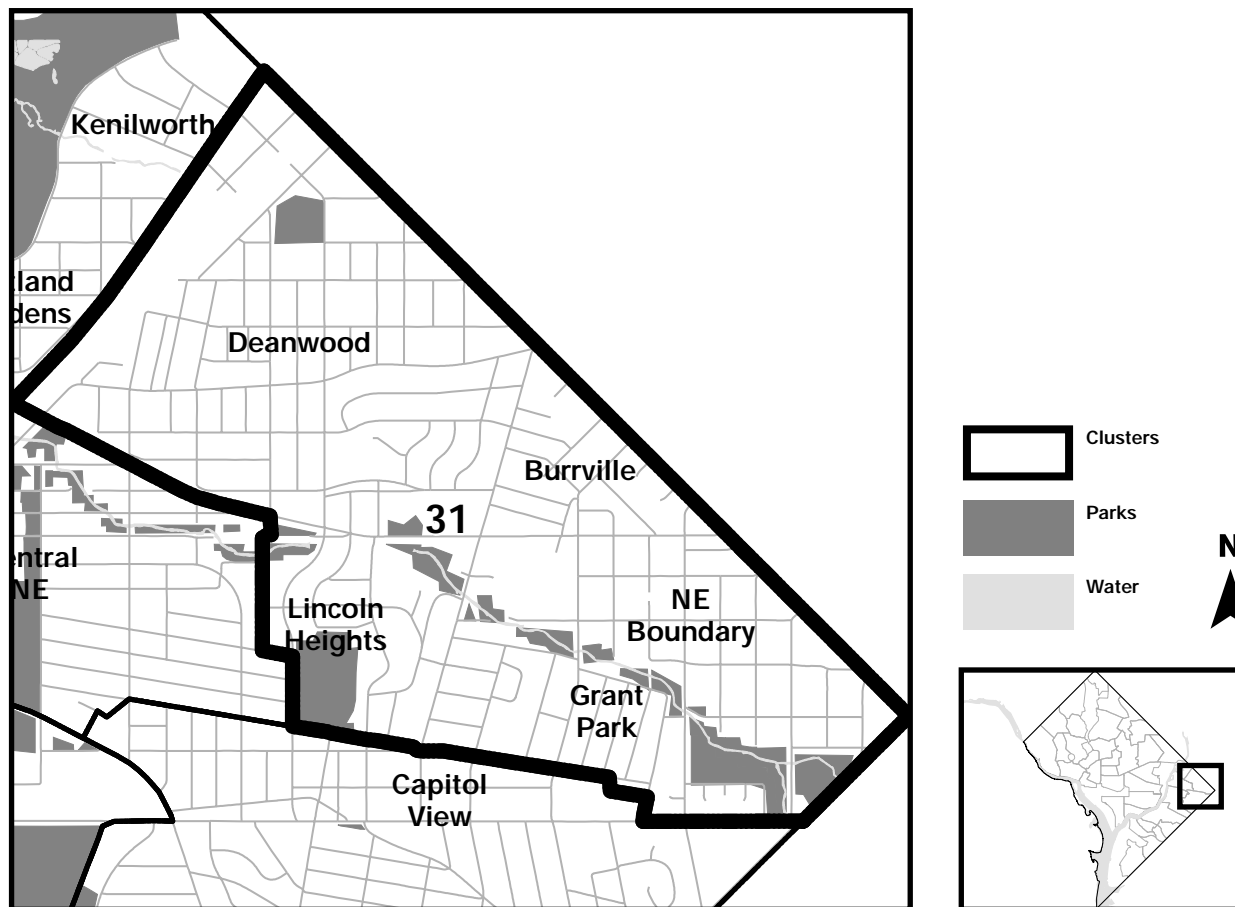
Neighborhood Planner, Cluster 31

1. This Cluster will have a new Neighborhood Planner. For more information, contact the Office of Planning at 202-442-7600.

State of the Cluster

2

Cluster 31: Burrville, Deanwood, Grant Park, Lincoln Heights, Northeast Boundary



Cluster 31 Neighborhoods

This document is the first SNAP developed for Neighborhood Cluster 31. Your Neighborhood Cluster is shown on the map and includes the following neighborhoods:

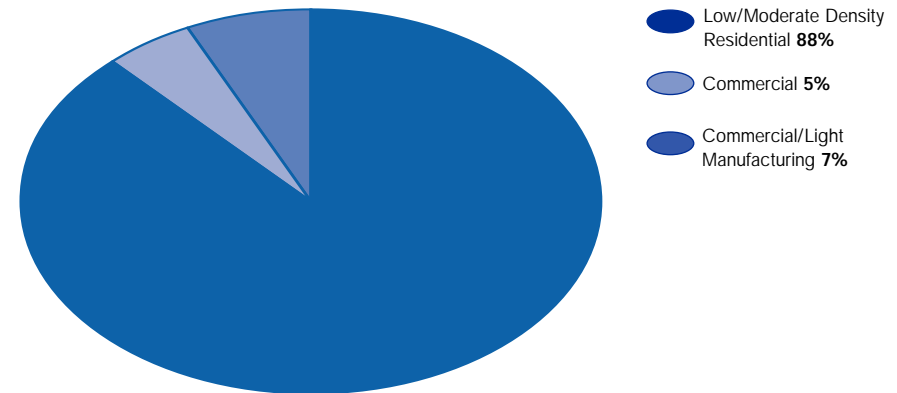
- Burrville
- Deanwood
- Grant Park
- Lincoln Heights
- NE Boundary

These neighborhoods developed this SNAP with the help of your Neighborhood Planner. Howard Ways.

Physical Characteristics and Assets

Eastern Avenue, Kenilworth Avenue, Brooks Avenue, Blaine Avenue, Nannie Helen Burroughs, 47th Street NE, and 46th Street NE are the boundaries of Cluster 31. While the majority of the Cluster is low- and moderate-density residential, small-scale retail is scattered throughout the Cluster. A breakout of the types and corresponding percentages of land uses for this Cluster is shown on the pie chart to the right.

Land Uses in Cluster 31



Source: Zoning Data contained in the Central DC GIS Database maintained by DC Office of the Chief Technology Officer, as of April 2002

Watts Branch Park



5400 block of James Place NE



H.D. Woodson High School



Key assets and features of Cluster 31 include the following:

- *Neighborhoods with diverse housing stock of historical importance.*
- *Watts Branch Park, the longest city park, which is more than 1 mile in length.*
- *Deanwood Metro Station and the Capitol Heights Metro Station located just across the District line in Maryland.*
- *Eastside Village Regional Cleanup and Beautification Project held in May.*
- *Eastside Village Public Safety March and Expo held in September.*

Demographics

Cluster 31 followed the general trend in Ward 7 and Ward 8 (which now includes the part of Ward 6 that was east of the river) by losing population (from 15,792 in 1990 to 14,113 in 2000) during the past 10 years. African Americans make up the vast majority of residents in this Cluster, constituting 98% of its population. The Cluster's median household income (\$28,729) is below that of the city-wide average (\$43,001). Compared to the city averages, the Cluster also has a higher percentage of its population either below 18 years of age or over 65 years of age. The chart on the next page provides some basic information on your neighborhood, such as age, race/ethnicity, and family income for 2000. It also shows data for 1990, which allows you to see how your Cluster has changed. To learn more about other demographics, you may obtain a copy of the Cluster Databook by contacting the DC Office of Planning at 202-442-7600.

Recent Neighborhood Activity

Several small housing development projects (10 units or less) either are currently under construction, such as in the 5400 block of James Place NE, or are in the planning stage, such as in the 5500 block of Hunt Place NE. While private investment is focused on small, in-fill projects, public capital projects (such as the new Kelly Miller Middle School) make up the majority of the large-scale investments.

The following is a list of key Cluster 31 activities:

- *Completion of a citizen's street and alley survey, which identified streets and alleys for repaving and streets that need improved curbs, side-walks, and gutters. The District Division of Transportation has received and will review the results of the survey.*
- *Funds for school. The DC Public Schools (DCPS) budgeted \$8.5 million for improvements to H.D.*

Construction for Kelly Miller Middle School



	Cluster 31: 1990	Cluster 31: 2000	City-wide: 2000
Population	15,792	14,113	572,059
Age			
Under 18 years	27%	29%	20%
Between 18 and 65 years	59%	57%	68%
Over 65 years	14%	14%	12%
Race / Ethnicity			
African American	98%	98%	60%
White	1%	1%	31%
Hispanic ¹	1%	1%	8%
Income			
Median Household Income ²	\$21,665	\$28,729 ³	\$43,001 ³
Education			
High School Graduates	56%	Data not yet available	78%
College Graduates	9%	Data not yet available	39%
Housing			
Occupied Housing Units	5,657 units	5,298 units	248,338 units
Percentage of Housing Units Owner-Occupied	44%	46%	41%

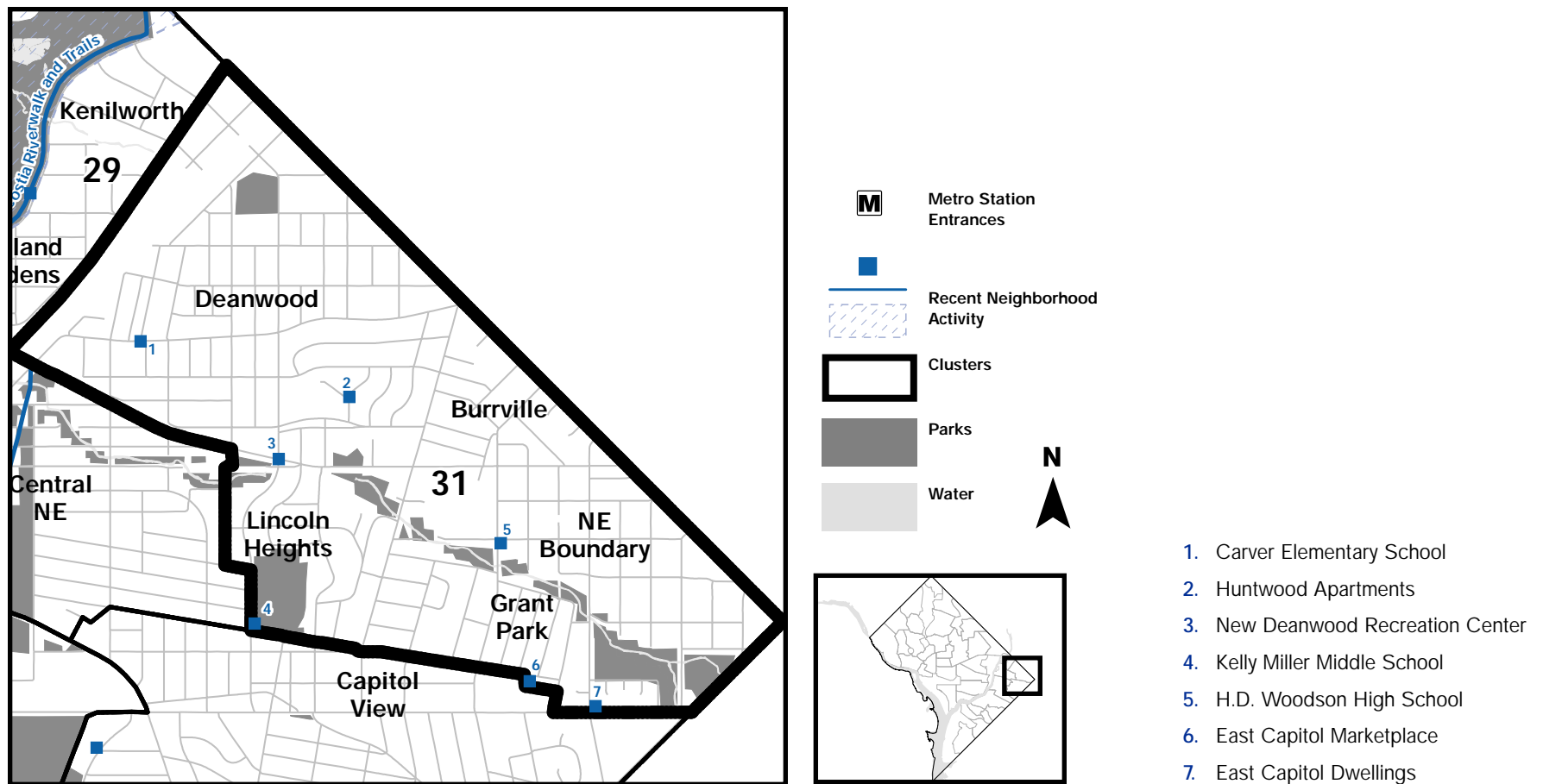
Source: U.S. Census Bureau, 1990 and 2000 data.

1. People of Hispanic origin may be of any race.

2. Median income is the income level at which half of the households earn more and half earn less. It is literally the income that is in the middle.

3. Claritas, Inc., 1998 data.

Recent Neighborhood Activity in Cluster 31



Woodson High School and \$2.9 million for improvements to Kelly Miller Middle School in FY2003.

- *Restoration of the Watts Branch trail to reconnect the neighborhoods to the Anacostia River. The Watts Branch Community Alliance is leading this effort along with the Parks and People Foundation and the Department of Parks and Recreation. The Department of Parks and Recreation was awarded a Federal grant from the National Park Service (NPS) to assist in the planning and reconstruction.*

- *Several community events including cleanups, picnics, and bicycling to increase awareness and involvement of the Watts Branch restoration effort.*
- *Development of the East Capitol Dwellings HOPE VI project. Construction of the 152-unit senior building is scheduled to begin in fall 2002.*

The Recent Neighborhood Activity map on the following page depicts the key activities in your cluster.

Developing Your SNAP

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How We Involved You:

Phase I: Start Up

- Performed pre-planning work from July 2000 to January 2001 – including meeting with community stakeholders, civic associations, and ANCs, conducting site tours to get a baseline understanding of area issues and projects and reviewing District's FY 2001-2006 budget to identify key government investments.
- Conducted informal consultations with neighborhood leaders to develop a Ward wide Steering Committee.
- Convened an initial meeting at the Boys and Girls Club in January 2001 with Ward wide stakeholders.

Phase II: Visioning & Identifying Essential Ingredients

- Convened a pre-community workshop meeting at the 6th District Police Headquarters in February 2001.
- Held a community workshop with Clusters 29, 30 and 31 in April 2001 at the Fletcher Johnson Education Center.

Phase III: Action Planning

- Convened follow up meetings in the Summer of 2001 at the Ward Memorial Baptist Church and the IDEA Charter School.

Phase IV: Validation

- Convened a final follow up meeting with Ward wide stakeholders at St. Luke's Catholic Church in September 2001 to review final recommendations.

Community Outreach

- Announced Steering Committee Meetings, the Neighborhood Cluster Workshop, Action Planning Work Sessions and other meetings specific to the SNAP using a variety of outreach methods. Specifically, notices were distributed through direct mailings, and sent to area ANCs and Council member Chavous' office. Meetings were announced at ANC, Citizen and Civic Association meetings and through email.
- Over 150 citizens participated in the planning process.

Citizen-Driven Process

The commitment of Neighborhood *Action* is to engage citizens in the governance of their city and to align government priorities with citizens' priorities. Following the tradition of the Citizen Summit, the Neighborhood Planning Initiative has citizen engagement at the core of its mission. As such, the process for developing your SNAP was built around a four-phase, citizen-driven process: (1) Start Up, (2) Visioning and Identifying Essential Ingredients, (3) Action Planning, and (4) Validation.

The hard work began in phase two, when a Visioning and Identifying Essential Ingredients Workshop was held in each Neighborhood Cluster between January and June 2001. At this workshop, citizens were asked to create a list of essential ingredients for their Cluster. Essential ingredients are characteristics vital to making a neighborhood a place where people and families can live and thrive.

Your Cluster identified and ranked 10 essential ingredients as being vital for a livable community:

1. Elimination of Abandoned Housing
2. Public Safety
3. Commercial Development
4. Youth Development
5. Infrastructure/Transportation
6. Historic Preservation
7. Accountability
8. Neighborhood Services
9. Open Space
10. Neighborhood Stability

Cluster Priorities

Participants were then asked to identify three to four priority essential ingredients that would be the focus of additional action planning. For FY2002 and FY2003, they agreed on the following priorities:

- Elimination of Abandoned Housing
- Public Safety
- Commercial Development
- Youth Development

Next, residents were invited to participate in a series of Action Planning meetings to identify specific actions for addressing their priorities. During this extensive exercise, participants were challenged to think strategically about the necessary steps and the specific locations to begin addressing the priorities. With the detailed priorities, objectives, actions, and locations, the SNAP served as a tool for District agencies in preparing their FY2003 budgets.

District agencies then reviewed the neighborhood priorities as they reviewed their FY2002 budget and developed their proposed FY2003 budget. Beginning in October 2001, more than 40 agencies reviewed recommended actions and developed responses to address neighborhood priorities. Although resources are limited, agencies used neighborhood priorities as one of the inputs to help define what they should do next year, how they should be doing it, and where they should begin.

Further, when District agencies were asked to reduce their FY2003 budgets because of funding shortfalls, the Mayor and his administration emphasized that existing commitments to SNAP priorities remain untouched. Last, in a review of your SNAP and others across the city, additional funding was provided to certain agencies that needed more assistance to address neighborhood

priorities. For example, more funding was dedicated to city-wide issues such as the following:

- *Install an additional 600 litter cans across the city.*
- *Hire an additional Fire Inspector for every Ward.*
- *Hire an additional staff person who will be under the Clean City Administrator and who will further the goal of neighborhood cleanliness.*
- *Hire additional Historic Preservation staff members to review projects in historic areas, and more.*

These and other items were included in Mayor Williams' draft FY2003 budget that was submitted to the Council of the District of Columbia to consider as it reviewed and revised the budget. Now that the Council has approved the final FY2003 budget, the commitments to your neighborhoods are firm.

Agency Commitment Highlights

In Cluster 31, some of the key actions that concerned citizens most received the following agency commitments:

Upgrade Transportation Infrastructure

- *The District Department of Transportation (DDOT) will use the citizen street survey submitted to DDOT to identify areas for site inspections and to determine future street, alley, curb, and gutter capital improvements.*
- *DDOT will complete the design of the new Kenilworth Avenue Bridge over Nannie Helen Burroughs Avenue.*
- *DDOT will begin the environmental compliance and land-acquisition studies for the completion of Minnesota Avenue between Sheriff Road and Meade Street in fall FY2002. Once the studies are complete, DDOT will request funding for design and construction.*
- *DDOT will expand community outreach in determining locations for new curbs at selected locations near the Watts Branch to deter illegal dumping (46th, 49th, 53rd, 56th, 60th, and 61st Streets NE).*

Provide Additional Opportunities for Youth Development

- *The Department of Parks and Recreation (DPR) requested nearly \$1 million to conduct a needs assessment for a new Deanwood Recreation Center in FY2003. In addition, \$4.4 million in construction funding has been requested for FY2004 and FY2005 after the needs assessment and design are completed.*
- *The DC Public Schools (DCPS) budgeted \$8.5 million for improvements to H. D. Woodson High School and \$2.9 million for improvements to Kelly Miller Middle School in FY2003.*

Upgrade Neighborhood Services

- *The Department of Public Works (DPW) has opened an additional impound lot, and new tow cranes are arriving, which will enable quicker removal of abandoned vehicles.*
- *DPW will place 180 litter cans in selected areas across the city, in areas that meet certain criteria. Given the high demand for litter cans, additional funds have been allocated in FY2003 to install more than 600 litter cans. DPW will give strong consideration to locations identified through the Neighborhood Planning process.*
- *DPR will continue to work with the Watts Branch Alliance to better clean and maintain Watts Branch Park by sponsoring community cleanups.*

- *DPW hired additional Solid Waste Education and Enforcement Program (SWEEP) inspectors in FY2002, bringing the number of inspectors in the Ward to three. This action will increase the level of solid waste education and enforcement and will help prevent illegal dumping.*

Improve Housing Opportunities

- *The Department of Consumer and Regulatory Affairs (DCRA) will prioritize the abandoned buildings identified by the community and will establish time frames for action.*
- *The DC Housing Finance Authority (DCHFA) had established loan-underwriting objectives to finance mixed-income projects. Mixed-income projects are awarded 5 out of the 20 points under the target market criteria.*

- *The Historic Preservation Office of the Office of Planning (OP) will work with the Deanwood Citizens Civic Association if it desires to seek historic district designation.*
- *DHCD budgeted \$7 million in FY2002 to support the East Capitol development. The project will have 510 mixed-income housing units and a shopping center anchored by a new 50,000-square-foot supermarket.*

Chapter 4, the Action Plan, describes in detail how District and non-District agencies are responding to the citizen priorities in FY2002, FY2003, and beyond.

The Action Plan

4

Agency Responses to Citizen Priorities

PRIORITY 1:

Eliminate Abandoned Housing

Eliminating abandoned housing to remove health and safety risks and to remove the blight that lowers property values was identified as the highest priority. Residents view abandoned housing as a “cancer that must be removed” and a prerequisite to beginning any sustainable redevelopment effort. Communities have worked with the Department of Consumer and Regulatory Affairs (DCRA), but are pushing for accelerated results to create new parcels for future development.

OBJECTIVE 1:

Remove blighting influence of abandoned housing.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
580	Conduct community survey to identify all abandoned properties.	Deanwood, all neighborhoods	DCRA	2046	DCRA is conducting a city-wide survey to identify vacant and abandoned property. This information will be shared with the Deputy Mayor for Planning and Economic Development (DMPED), the Department of Housing and Community Development (DHCD), and others.	FY2002
			DHCD	6568	DCRA is conducting a city-wide survey to identify all vacant and abandoned properties. DHCD will continue to operate the Homestead Program to pursue tax delinquent properties.	Ongoing
			Community	2045	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
467	Market housing programs to assist property owners to better maintain their property.	All neighborhoods	DHCD	1938	Marshall Heights Community Development Organization (MHCDO) carries out this activity for DHCD in Ward 7 under a Community-Based Services Program contract. MHCDO can be reached at 202-396-1200.	FY2002
			Community	50	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 1: **Eliminate Abandoned Housing**

OBJECTIVE 1: Remove blighting influence of abandoned housing.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
581	Ensure that agencies will use the results of the community survey to determine the appropriate remedy (rehabilitation or demolition).	Deanwood, all neighborhoods	DCRA	2047	DCRA requests that the Core Team first review the addresses in question, review the building code, and determine whether there is a legal basis for condemnation. If there is a legal basis for condemnation, then the Core Team should work with DCRA on the next steps.	FY2002
			DHCD	6569	DHCD continues to work to acquire vacant and abandoned properties through the Homestead Program, and DCRA continues to demolish privately owned but derelict buildings. The Housing Act of 2002 will expand the city's authority to acquire such properties.	FY2002
			OP	2048	The OP provided to DCRA an initial list of addresses that were identified by citizens through the SNAP planning process.	FY2002
468	Identify and solicit developers to renovate properties and to build new housing.	Deanwood, all neighborhoods	DHCD	52	DHCD provides loans and grants for rehabilitation of residential and commercial properties that meet eligibility criteria for Community Development Block Grants (CDBGs). DHCD will encourage community development corporations (CDCs) to submit applications for funding.	FY2002
469	Demolish all obsolete vacant buildings.	Deanwood, all neighborhoods	DCRA	53	DCRA is working with the DMPED to develop priorities for both demolitions and time frames.	FY2003
2993	Develop routine inspection and maintenance schedule of abandoned lots and buildings.	All neighborhoods	DCRA	4578	DCRA will conduct monthly surveys of this area. Contact Phillip Miller at 202-645-8297 for more information.	Ongoing
			DPW	6878	DPW hired additional Solid Waste Education and Enforcement Program (SWEEP) inspectors in FY2002, bringing the number of inspectors in the Ward to three. This action will increase the level of solid waste education and enforcement and will help prevent illegal dumping.	FY2002

Agency Responses to Citizen Priorities

Priority 1: **Eliminate Abandoned Housing**

Objective 1: Remove blighting influence of abandoned housing.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2994	Enforce the "Clean It or Lien It" program.	All neighborhoods	DCRA	4579	DCRA will use its Building Improvement Program in conjunction with "Clean It or Lien It" when necessary.	Ongoing
			DPW	6879	DPW hired additional SWEEP inspectors in FY2002, bringing the number of inspectors in the ward to three. This action will increase the level of solid waste education and enforcement and will help prevent illegal dumping.	FY2002
2995	Identify historical sites for rehabilitation and preservation.	Deanwood, all neighborhoods	OP	4582	The Historic Preservation Office will hire a Neighborhood Outreach Coordinator to work with the community to seek historic designations, if desired. The Deanwood Citizens Association and the Sons and Daughters of Deanwood will follow up on this action.	FY2002
			Community	10278	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 1: **Eliminate Abandoned Housing**

OBJECTIVE 2: Determine strategies to encourage better maintenance of privately owned lots.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2997	Encourage communities to participate in the Adopt-a-Lot program.	All neighborhoods	DPW	3310	Tools and trash bags for community cleanups are available through DPW's Helping Hand program.	Ongoing
			Community	3309	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
			OCCC	7621	The Office of the Clean City Coordinator (OCCC) will support this initiative through the neighborhood engagement component of the Adopt-A-Block program.	FY2002
2998	Increase dollar amount of fines, and improve enforcement and collection.	All neighborhoods	DCRA	6880	DCRA will conduct a review of the Civil Infractions Act to increase Civil Infraction fines where appropriate.	FY2002
			OCC	3311	The Office of the Corporate Council (OCC) will provide legal support service within the client agency's time frame.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 1: **Eliminate Abandoned Housing**

OBJECTIVE 3: Prohibit the concentration of low-income families in new housing developments.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
2999	Rezone all of Deanwood to R-1.	Deanwood	OP	3313	The OP will conduct a zoning study of the area.	Out Years
			Community	3312	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
3000	Lincoln Heights and Richardson Dwellings public housing should be considered for HOPE VI developments.	Lincoln Heights NE Boundary	DCHA	3314	No decision has been made as to future redevelopment projects or which properties will be selected as potential HOPE VI projects. The process is competitive and there are no guarantees related to funding.	
470	The city should finance only mixed-income projects.	All neighborhoods	DCHFA	54	The HFA has established this objective in its FY2001 - FY2005 Business Plans. DCHFA currently awards project applications that include a mixed-income structure and that use 5 out of the 20 points under DCHFA's "target market" criteria. Additionally two of the large projects to be financed by DCHFA this fiscal year are mixed income. One project is an existing occupied structure at 3rd and G Streets SW (600 units); the other is new construction of 340 units at New Jersey Avenue and L Street SE.	FY2002
			DHCD	1939	Any project that DHCD funds must have a low-moderate income focus, but DHCD supports income mixing when the project area would benefit from such a structure. Projects need not be exclusively low-moderate income, but DHCD cannot use its funding to finance the market-rate portion of the projects. The Administration and the Council are each considering policies to require a level of income mixing in new market-rate development, and DHCD will operate in accordance with that policy.	

Agency Responses to Citizen Priorities

PRIORITY 2:

Transportation and Infrastructure

Improving the quality of streets, sidewalks, alleys, curbs, and gutters was cited as a major issue. Additionally, improving access to public transportation and mitigating traffic congestion were also identified as areas of concern.

OBJECTIVE 1:

Complete paving and curbing of all streets and alleys.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
471	Review citizen street survey submitted to DDOT to identify areas for site inspections and to determine future street, alley, curb, and gutter capital improvements. Conduct site inspections in conjunction with ANCs and civic associations.	All neighborhoods	DDOT	56	The District Department of Transportation DDOT will use the citizen street survey submitted to DDOT to identify areas for site inspections and to determine future street, alley, curb, and gutter capital improvements.	FY2003
			Community	6208	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
3001	Conduct site inspections and final inspections in the presence of ANCs and civic associations.	All neighborhoods	DDOT	3316	DDOT will evaluate and check locations to prioritize the installation of specific safety and traffic-calming devices.	FY2003
			Community	3315	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
472	Complete the construction of Minnesota Avenue NE from Sheriff Road to Meade Road NE.	Deanwood	DDOT	58	DDOT will begin the environmental compliance and land acquisition studies. Following these studies, DDOT will request funding for design and construction. This work will begin in FY2003.	FY2003

Agency Responses to Citizen Priorities

PRIORITY 2: **Transportation and Infrastructure**OBJECTIVE 2: **Calm traffic in key areas.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3005	Add speed humps and traffic-calming devices at key locations.	4500 and 4600 blocks of Sheriff Road NE; 55th Street NE and Nannie Helen Burroughs Avenue NE.	DDOT	3321	DDOT will evaluate and check locations to prioritize the installation of safety and traffic-calming devices.	FY2002
3006	Add crosswalks.	4600 block of Sheriff Road NE, intersection of Eastern Avenue NE and Dix Street NE	DDOT	3322	Evaluate and check locations to determine whether they are candidates for safety and traffic-calming devices.	FY2002
3007	Minimize traffic on Interstate 295/Kenilworth Avenue.	Deanwood	DDOT	3323	Changes would have an adverse effect on nearby neighborhoods. Currently, plans are under way to upgrade Kenilworth Avenue.	Out Years

Agency Responses to Citizen Priorities

PRIORITY 2: **Transportation and Infrastructure**OBJECTIVE 3: **Improve maintenance of infrastructure.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3008	Clean unsightly weeds and brushes where streets intersect with Watts Branch Park.	All neighborhoods	DPR	6884	An energetic partnership with Parks and People and the Watts Branch Community Alliance is taking place to develop a master plan for programmatic and capital improvements. The city was awarded a \$481,000 Federal grant to assist with improvements to the park.	FY2002

OBJECTIVE 4: **Improve community safety.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3011	Install pedestrian lighting.	46th Street and Sheriff Road NE; 48th Street NE and Nannie Helen Burroughs Avenue NE	DDOT	6886	DDOT will investigate and take appropriate action.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 2: **Transportation and Infrastructure**OBJECTIVE 5: **Improve and better maintain Watts Branch Park and Creek.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
474	Install litter cans at key locations at streets that intersect the park.	53rd Street, 59th Street, 60th Street, 61st Street, 62nd Street, 63rd Street, Dix Street, Clay Place, Clay Street, and Division Avenue.	DPW	60	DPW will place 180 litter cans in selected areas across the city that meet certain criteria. Given the high demand for litter cans, additional funds have been allocated in FY2003 to install more than 600 litter cans. DPW will give strong consideration to locations identified through the Neighborhood Planning process.	FY2002
475	Abate dumping by adding curbs (with narrow curb cut for trail access) at the selected locations.	West side of 61st Street, end of 60th Street, end of 56th Street, 53rd and Dix, end of 49th Street, Division and Foote, and end of 46th Street	DDOT OCCC	1943 7632	DDOT will expand public outreach in preliminary design. OCCC will support this initiative through the neighborhood engagement component of the Adopt-a-Block program.	Ongoing FY2002
476	Repair or replace broken or malfunctioning lights.	61st Street, 53rd Street	DDOT	1944	DDOT will investigate and take appropriate action.	FY2002
3013	Provide crosswalk striping, curb cuts, lime-green pedestrian crossing signage, stop signs, or traffic lights.	All Watts Branch Park cross streets	DDOT	6888	DDOT will expand community outreach in determining locations for new curbs at selected locations near Watts Branch Park to deter illegal dumping (46th, 49th, 53rd, 56th, 60th, and 61st Streets NE).	FY2002

Agency Responses to Citizen Priorities

PRIORITY 3:

Commercial Development

Commercial development is a major component to improving the quality of life for residents. Citizens shared that the area is underserved by quality retail and commercial establishments. Additionally, citizens reiterated that many existing commercial and retail establishments contribute to illegal dumping, and they recommend increasing code enforcement.

OBJECTIVE 1:

Improve the enforcement of regulations governing businesses.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
477	Develop routine inspection schedule for commercial areas.	Burroughs and Division, 4300 block of Sheriff Road, 6000 to 6400 blocks of Dix Street, Division Avenue and Eastern Avenue, Southern Avenue and Eastern Avenue.	DCRA	1320	DCRA will conduct a survey of businesses to ensure that they are in compliance with licensing and other related regulations. Public education material will help to enforce compliance on an ongoing basis.	FY2002
			DOH	1321	DOH administers all District and Federal laws and regulations with regard to healthcare facilities, healthcare professionals, and the environmentally regulated communities. DOH routinely inspects food establishments.	FY2002
			DPW	7025	DPW hired additional SWEEP inspectors in FY2002, bringing the number of inspectors in the Ward to three. This action will increase the level of solid waste education and enforcement and will help prevent illegal dumping.	FY2002
478	Increase the dollar amount of fines, and provide stronger enforcement of regulations of businesses, especially in existing commercial areas.	Burroughs and Division, 4300 block of Sheriff Road, 6000 to 6400 blocks of Dix Street, Division Avenue and Eastern Avenue, and Southern Avenue and Eastern Avenue.	DOH	1323	DOH administers all District and Federal laws and regulations with regard to healthcare facilities, healthcare professionals, and the environmentally regulated communities. Through its rodent control and food protection programs, DOH will continue to increase the dollar amount of fines collected through its strong enforcement efforts.	Ongoing
			DPW	7026	DPW is reassessing its fine levels for possible increases.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 3: **Commercial Development**OBJECTIVE 1: **Improve the enforcement of regulations governing businesses.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
478	Increase the dollar amount of fines, and provide stronger enforcement of regulations of businesses, especially in existing commercial areas.	Burroughs and Division, 4300 block of Sheriff Road, 6000 to 6400 blocks of Dix Street, Division Avenue and Eastern Avenue, and Southern Avenue and Eastern Avenue.	DCRA	1322	DCRA will conduct a review of the Civil Infractions Act to increase Civil Infraction fines where appropriate.	FY2002
3014	Rezone all CM1 zones to CM2 to encourage more concentrated light industrial development.	All neighborhoods	OP	3331	The OP proposed modifications to the CM zones regarding concrete plants in November 2001 in response to citizen concerns. The amendments should be finalized in FY2002.	FY2002
3016	Limit the number of clinics and institutional uses in commercial areas.	All neighborhoods	OP	3333	The OP is working with the Mayor's task force on Community-Based Residential Facilities (CBRFs), which is looking at the broad issues related to CBRFs and social service provisions.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 3: **Commercial Development**OBJECTIVE 2: **Improve the quality and selection of businesses.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3017	Attract better-known grocery and drug stores.	All neighborhoods	DMPED	3334	DMPED is working with the developer of East Capitol Dwellings HOPE VI to attract a national or regional chain supermarket.	
3018	Improve and upgrade stores in various shopping centers through façade improvements, technical assistance, and financial assistance.	Burroughs and Division, 4300 block of Sheriff Road, 6000 to 6400 blocks of Dix Street, Division Avenue and Eastern Avenue, and Southern Avenue and Eastern Avenue.	DMPED	3335	DMPED has budgeted \$7 million in local funds for the ReStore DC neighborhood commercial revitalization program. A multi-year package of grants and technical assistance will be awarded on a competitive basis to approximately five neighborhood business districts per year. Other business districts can apply on a competitive basis for matching grants for short-term, specific projects such as a market study. Funding will also be provided to support neighborhood business resource centers. Small Business Resource Centers will be established to provide technical assistance and advisory services to small businesses. They will draw on existing support mechanisms and will provide access to capital for economic growth.	FY2002
3019	Require businesses to provide training for local residents so they can qualify for jobs.	All neighborhoods	DOES	3336	The Department of Employment Services (DOES) works in partnership with employers seeking to fill vacant jobs to determine required skills and to prepare residents for employment through customized training. The contact for the Office of Employer Services is Susan Gilbert, 202-698-6001.	Ongoing
480	Use the Mayor's Office of Asian Affairs to help improve relations between Asian merchants and the community.	All neighborhoods	EOM	1325	In the Executive Office of the Mayor, the Director of the Office of Asian and Pacific Islander Affairs currently facilitates relationship building of this type and will expand its emphasis going forward.	FY2002
			Community	10279	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 3: **Commercial Development**OBJECTIVE 3: **Make the commercial area visibly more attractive.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3020	Encourage businesses to better maintain their properties through improved enforcement and targeted and visible inspections.	Burroughs and Division, 4300 block of Sheriff Road, 6000 to 6400 blocks of Dix Street, Division Avenue and Eastern Avenue, Southern Avenue and Eastern Avenue.	DCRA	3337	In conjunction with the Neighborhood Services CORE Team, the Department of Consumer and Regulatory Affairs (DCRA) will participate in a survey of the area and will cite all violations.	FY2002
			DPW	7185	DPW hired additional SWEEP inspectors in FY2002, bringing the number of inspectors in the Ward to three. This action will increase the level of solid waste education and enforcement and will help prevent illegal dumping. SWEEP inspectors will work with business owners and will explain their responsibilities.	FY2002
			DOH	3338	DOH may be able to provide assistance through its rodent control program dependent on whether the property has rodent infestation.	FY2002
3021	Require businesses to provide proper trash receptacles.	Burroughs and Division, 4300 block of Sheriff Road, 6000 to 6400 blocks of Dix Street, Division Avenue and Eastern Avenue, Southern Avenue and Eastern Avenue.	DPW	3340	SWEEP inspectors will continue to educate business owners on their public space maintenance responsibilities.	Ongoing
			DOH	7186	DOH will assist DDOT in this effort by continuing to issue NOIs for sanitation violations.	Ongoing
3022	Provide incentives for businesses to upgrade the facades of their properties.	Burroughs and Division, 4300 block of Sheriff Road, 6000 to 6400 blocks of Dix Street, Division Avenue and Eastern Avenue, Southern Avenue and Eastern Avenue.	DMPED	3341	DMPED has budgeted \$7 million in local funds for the ReStore DC neighborhood commercial revitalization program. Other business districts can apply on a competitive basis for matching grants for short-term, specific projects such as a market study. Funding will also be provided to support neighborhood business resource centers. Small Business Resource Centers will be established to provide technical assistance and advisory services to small businesses. They will draw on existing support mechanisms and will provide access to capital for economic growth.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 3: **Commercial Development**OBJECTIVE 3: **Make the commercial area visibly more attractive.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3023	Require businesses to maintain nearby public spaces (grass cutting, tree trimming, etc.).	All neighborhoods	DPW	3343	SWEEP inspectors will continue to educate business owners on their public space maintenance responsibilities.	Ongoing
3024	Increase policing efforts in Deanwood, especially along Sheriff Road, Eastern, Nannie Helen Burroughs, and Division Avenues.	Deanwood	MPD	3344	The Policing for Prevention group will provide technical assistance to working groups of residents and police officers, in the Police Service Areas (PSAs) where residents are interested in setting up a citizen patrol. Development of training and outreach will begin in Q3 of FY2002, and actual training of groups will begin in Q4 of FY2002. Residents are encouraged to attend PSA meetings and work with their PSA teams to develop a public safety campaign strategy.	FY2002
			Community	10280	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD

Agency Responses to Citizen Priorities

PRIORITY 4:

Youth Development

Citizens recommended achieving better maintenance of recreational facilities and promoting the development of healthy and productive young people who can make positive contributions to their neighborhoods. To achieve these goals, specific program recommendations were developed for the Department of Parks and Recreation and the DC Public Schools.

OBJECTIVE 1:

Improve performance of students in public schools.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
481	Develop and implement a strategic plan for using school space for after-school youth programs. Use the schools for 18 hours a day.	All neighborhoods	DCPS	1326	Out-of-school-time programs are provided in all elementary and middle schools in Ward 7 through funding from DHS. Such programs will operate so long as funding is available. These programs run until 6:30 p.m.; later hours can be accommodated with the provision of funding for administration, instruction, and security. Development of a strategic plan for out-of-school-time activities is an activity that would be more appropriate to the CYIP than to DCPS (i.e., DCPS would not undertake it independently). DCPS is part of the partnership and can participate in planning through that body. In addition, DCPS budgeted \$8.5 million for improvements to H. D. Woodson High School and \$2.9 million for improvements to Kelly Miller Middle School in FY2003.	Ongoing
3027	Establish Aunt Sara and Uncle Joe programs in each school (seniors who come into schools to assist children).	All neighborhoods	DCOA	6889	Once DCPS determines the feasibility of mentor programs at schools city-wide, the DC Office on Aging (DCOA) will support this effort by recruiting seniors to mentor students. DCOA has conferred with DCPS on this action item and stands ready to assist by recruiting seniors where necessary.	Ongoing
			DCPS	3348	Programs for volunteers are available at all local schools in Ward 7.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 4: **Youth Development**OBJECTIVE 1: **Improve performance of students in public schools.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3031	Develop better links to high-tech companies.	All neighborhoods	DCPS	3353	DCPS currently has a Tech Prep proposal to the Gedelski Institute at Montgomery Community College that will enable high school students to continue training there. That program will start in fall 2002. The Office of Career and Technical Education (202-442-5062) is willing to work with the WIC to continue developing technical firm relationships and strategies, based on market research and economic development plans. WIC should be listed as an equal partner in this endeavor.	FY2002
3032	Increase police patrols around schools, especially near Smothers Elementary School, to curb drug traffic.	All neighborhoods	MPD	6890	The Policing for Prevention group will provide technical assistance to working groups of residents and police officers, in the Police Service Areas (PSAs) where residents are interested in setting up a citizen patrol. Development of training and outreach will begin in Q3 of FY2002, and actual training of groups will begin in Q4 of FY2002. Residents are encouraged to attend PSA meetings and to work with their PSA teams to develop a public safety campaign strategy.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 4: **Youth Development**

OBJECTIVE 2: Ensure adequate accessibility to quality after-school and recreational programs.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3034	Better use the faith community to provide programs.	All neighborhoods	DCPS	3357	DCPS offers out-of-school-time programs in all Ward 7 elementary and middle/junior high schools.	FY2002
			Community	10281	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
3035	Develop "character- and morals- building" programs.	All neighborhoods	DCPS	3359	DCPS offers out-of-school-time programs in all Ward 7 elementary and middle/junior high schools.	FY2002
3036	Improve outreach and communication of existing programs.	All neighborhoods	DPR	3361	A new Associate Director for Programs, as well as a new outreach employee, will improve DPR's ability to communicate about programs.	FY2002
482	Construct a new Deanwood Library/Recreation Center, use school facility for recreation programming, or do both.	Deanwood	DPR	1328	DPR requested nearly \$1 million to conduct a needs assessment for a new Deanwood recreation center in FY2003. Also, \$4.4 million in construction funding has been requested for FY2004 and FY2005 after the needs assessment and design are completed.	FY2003

Actions With No Commitments

Even though District agencies considered all actions that this Cluster identified, there were also a number of actions suggested by citizens that were through the SNAP process and that did not receive a commitment. Reasons for a lack of commitment ranged from fiscal limitations (not enough money is currently available in the agency’s budget), to the particular agency with the authority to implement an action disagreed with the strategy, to the action needed more internal analysis before a commitment could be made. Those actions included the following:

PRIORITY: **Transportation and Infrastructure**

Action	Location	Agency	Agency Response
Limit the number of utility lines around schools	All neighborhoods	DDOT	PEPCO policy is to bury lines for major new projects only.

Understanding the Plan

The Cluster 31 Action Plan describes citizen-driven priorities in detail. The priorities and objectives specific to this Cluster include the following:

- Elimination of Abandoned Housing
- Public Safety
- Commercial Development
- Youth Development

This section describes both District commitments and key community-led actions. The data are organized by the priorities described above. Each priority is further described by objectives, which articulate specific problems or needs that must be addressed in order to accomplish the priority. For example, if a Cluster's priority is Public Safety, objectives may be to "develop strategies to reduce drug activity" and to "improve relations between police and area residents." Each objective then has a specific Action Plan that includes Proposed Action, Responsible Agencies, Budget Commitment, and Time Frame for Implementation.

As you read through the Action Plan, you will notice that many of the recommended actions list commitments from multiple agencies. It is often the case in government that several agencies with specific expertise are required to work together to fully address any one issue. In those cases, the first agency listed is the lead agency, or agency that has primary responsibility for implementing or coordinating implementation. The additional agencies listed will play a supporting role to the lead agency. An agency commitment may range from providing background information or performing technical analysis on a specific project, to funding and managing a series of activities on a city-wide initiative.

The Action Plan also acknowledges the fact that government cannot address those priority issues alone. In many instances, the agencies will need the help of the business and institutional community, nonprofits, civic and citizen organizations, and individual citizens to create sustainable community improvement. During the SNAP process, many of the priorities identi-

fied by your neighborhood included actions that require community or private-sector leadership and participation or both. The following Action Plan includes those community-led actions, and it begins the process of engaging residents and other organized groups to work together with government to address local issues.

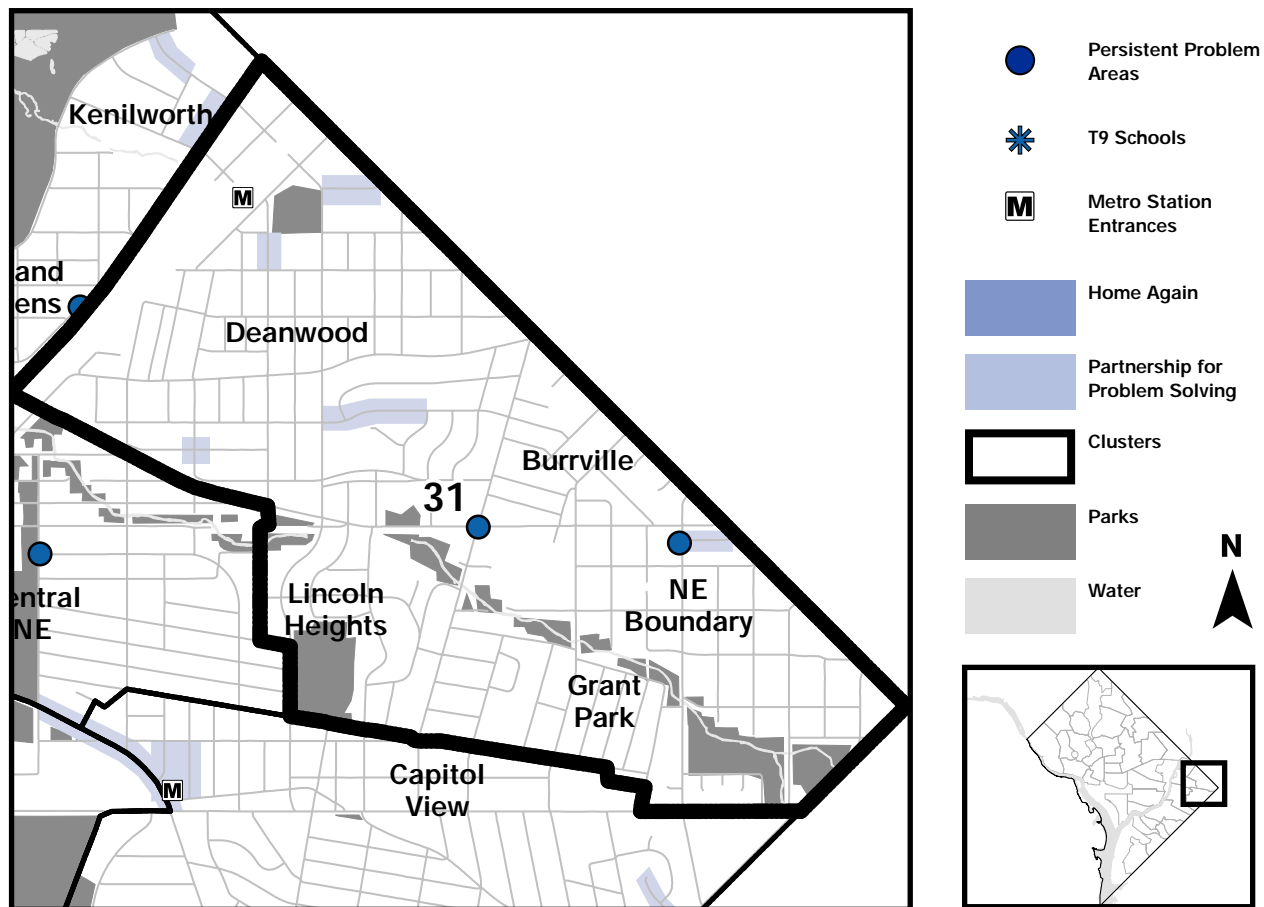
The following pages provide the detailed District Agency commitments and timelines to begin addressing some of your top Cluster priorities.

Because partner names are abbreviated in this Action Plan, please refer to Appendix B for a list with the complete name of each partner.

Other Neighborhood Initiatives

5

Neighborhood Initiatives in Cluster 31



Overview

While this Strategic Neighborhood Action Plan outlines and begins to address the key priorities identified by the neighborhoods in your Neighborhood Cluster, several other neighborhood initiatives are playing a major role in improving the quality of life in our neighborhoods. Those initiatives include the following:

Neighborhood Service Initiative (NSI)

Neighborhood Service strives to find permanent solutions—not just quick fixes—for persistent problems in every Ward. To this end, the NSI, in partnership with residents and 13 District agencies, has identified Persistent Problem Areas (PPAs) in the community. In most cases, when the Metropolitan Police Department (MPD) has an active Police Service Area Plan (PSA Plan) or a Capital Community Plan, a PPA work plan was developed. Those areas have recurring problems that need the cooperation and coordination of many government agencies to ensure that they become clean, safe, and healthy neighborhoods. Through a

Core Team approach, 13 government agency representatives come together weekly in each Ward to develop and implement work plans in an effort to mobilize, reclaim, revitalize, and sustain abatement of the problems in PPAs. *Because this initiative has been very active in your Neighborhood Cluster, the following few pages provide more detailed information.*

Transforming Schools Initiative (T-9)

In FY2001, DCPS selected nine schools to reconstitute and transform including facilities, curriculum, and staffing. In FY2002, another set will be selected, as well as in FY2003. Several existing schools will serve as pilots for the new “neighborhood places” model of coordinated, neighborhood-based social services being implemented by the District agencies. The T-9 school in Ward 7 is the Davis Elementary School, which is located at 4430 H Street SE. *Please contact Helen Flag at 202-442-5023 to learn more about this initiative.*

Home Again: Renovating Our City's Abandoned Properties

This initiative will promote the development of the District's vacant and abandoned properties by gaining site control of the properties and by selling them to developers, who will renovate them into new homes. The initiative will begin by gaining site control in five neighborhoods: Columbia Heights, Ivy City/Trinidad, Near Northeast, Rosedale, and Shaw. Then it will expand throughout the city. The initiative's goal is to provide at least 30% of the homes to low-income families. *Please contact Neal Drobenare at 202-727-3899 to learn more about this initiative.*

Partnership for Problem Solving

Police Lieutenants are working in partnership with the community and other stakeholders to address local public safety problems. They are developing plans specific to Police Service Areas (the geographic units that the police have implemented in the city) to facilitate the collaborative problem-solving process and to

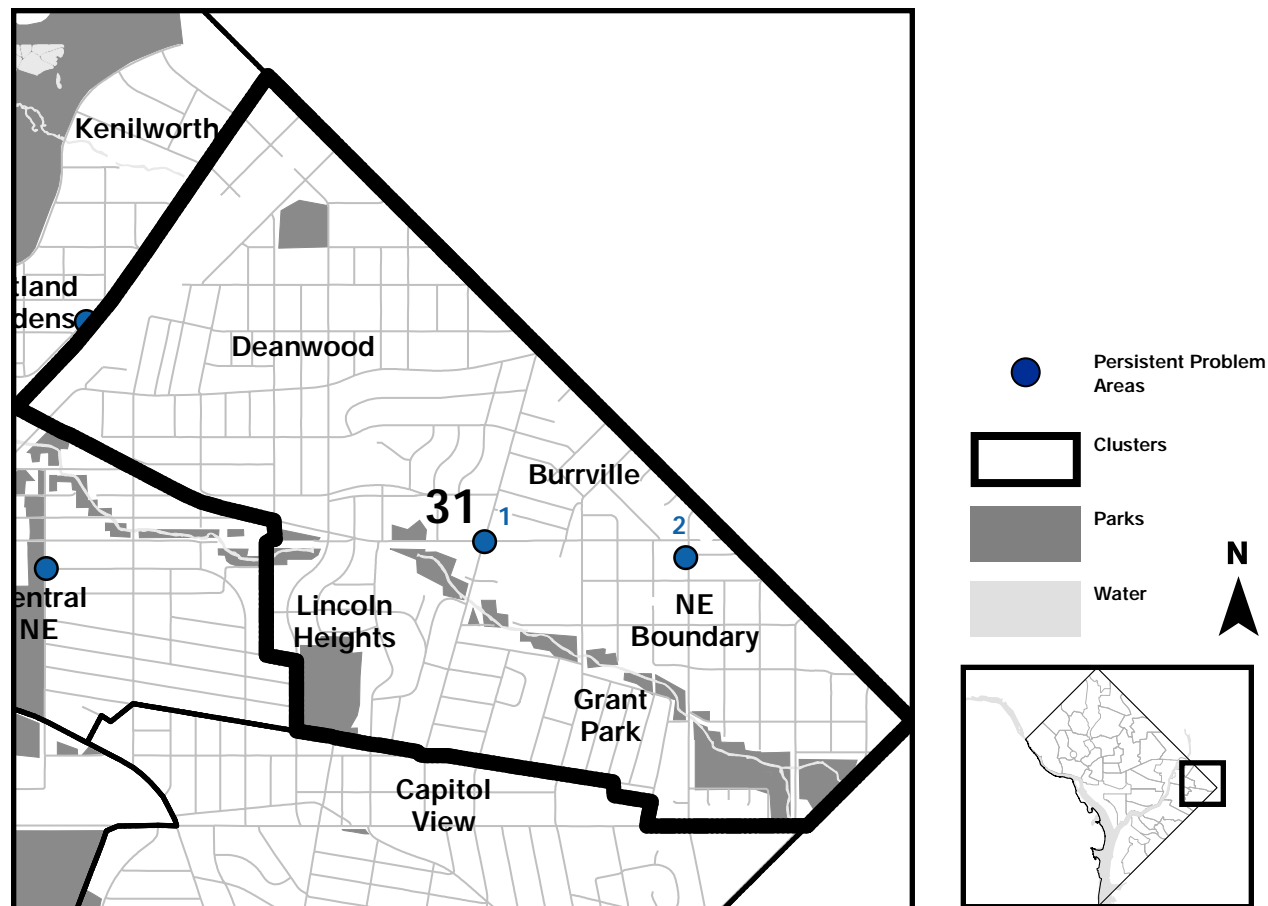
address public-safety issues. Strategies that have been developed focus on addressing offenders, victims, and locations and consist of three types of approaches: focused law enforcement, neighborhood partnership, and systemic prevention. *Please contact Ann Russell at 202-727-1585 to learn more about this initiative.*

Transit-Oriented Development (TOD)

TOD is a land use strategy to accommodate new growth, strengthen neighborhoods, and expand choices and opportunities. TOD capitalizes on bus and rail assets to stimulate and support vibrant, compact, diverse, and accessible neighborhood centers within walking distance of transit. TOD is a strategy that allows for a rich mix of uses—residential, retail, and work places—at densities that are appropriate for the neighborhood. *Please contact Karina Ricks at 202-442-7607 to learn more about this initiative.*

In many instances, the issues addressed in the SNAPs directly link with other neighborhood initiatives,

Persistent Problem Areas in Cluster 31



thus creating synergy in areas that will receive substantial public and private resources.

The Neighborhood Initiatives map on the previous page depicts the above-mentioned initiatives that are located in your Cluster.

Neighborhood Service Initiative

The Neighborhood Service Initiative is a partnership between District agencies to work together to identify, prioritize, and to solve recurring multi-agency neighborhood problems. The Neighborhood Service Coordinator is responsible for coordinating multi-agency resources to solve long-term, complex community problems that have resisted resolution for many years. During the latter part of 1999, the Ward 7 Neighborhood Service Coordinator (NSC), and the Ward 7 Neighborhood Planner (NPC) conducted two planning meetings with community residents in Cluster 31 to identify and prioritize persistent problem areas.

1. Intersection of Nannie Helen Burroughs and Division Avenue, including Clay and 58th Streets.
2. Field Place, 57th and 58th Streets NE

Working with the ANCs, Civic Associations, Citizens Associations, Police Service Areas, and other community organizations, the Ward 7 NSC, Rose Money, and her Core Team identified one PPA in need of immediate attention: Nannie Helen Burroughs and Division Avenue.

There are 2 PPAs in Cluster 31:

Nannie Helen Burroughs and
Division Avenue

Key problems in this area include abandoned cars, loitering, concentrated drug activity, basic infrastructure neglect, illegal dumping, and abandoned properties. Accomplishments have included reducing the number of abandoned cars, having increased police activity, razing and boarding up of several abandoned properties, and achieving a decrease of illegal dumping in Watts Branch Park. Future work in the area will include improving business facades, establishing a plan for renovation of the Strand Theater, and ensuring a continued effort by the police to reduce loitering and drug activity.

Field Place, 57th Street, and 58th Street

Key problems in this PPA include drugs and crime. Accomplishments include a 10% reduction of drug activity, closed multifamily units, relocation of illegal residents, and a 20% reduction of abandoned cars in the alleys. In addition, four people were arrested and prosecuted by the U.S. Attorney's office, and two drug houses were closed. Future work in this area includes a walk-through with Core Team and concerned residents; a site visit with DCRA, Environmental Crimes Unit (ECU), and DPW; the resurfacing of alleys; an increased involvement of ECU and MPD in the reduction of illegal dumping, and a greater involvement by the United States Attorney's Office (USAO) in the reduction of drug problems.

Persistent Problem Areas in Cluster 31

The NSC, in partnership with District agencies and the community, will continue to work on abating the issues within this PPA. Neighborhood Service has identified two additional PPAs in this Cluster and intends to begin work in these new areas once this initial PPA is in the sustaining phase. One of the key factors in this decision is determining whether improvements made to the PPAs are being sustained. One of the variables for sustaining these areas is active community involvement—such as conducting regular cleanups, learning about city codes and regulations, and keeping an eye on properties and reporting any illegal activity. If you have questions, or are interested in partnering with your NSC to address these problems, please call Rose Money at 202-645-6201.

The Persistent Problem Areas map on this page depicts the locations of the PPAs in your Cluster.

What Happens Now

6

The Strategic Neighborhood Action Plans were built heavily on past and present plans and documents that have been developed by your neighborhood and the city. For your reference, we have listed a number of relevant plans and documents for your area. Many of these plans are accessible on the Neighborhood *Action* website at <www.neighborhoodaction.dc.gov> or at your local library.

Reference Materials

Plan:	Date Completed:	Plan Development Led by:
Ward 7 Plan	1998	DC Government, DC Office of Planning
City-wide Comprehensive Plan	1998	DC Government, DC Office of Planning
Cluster 31 Databook	Winter 2001	DC Government, DC Office of Planning
Cluster 31 Visioning Workshop Summary Report	Summer 2001	DC Government, DC Office of Planning
Cluster 31 FY2003 Citizen Budget Guides and Worksheets	March 18, 2002	DC Government
East of the River Redevelopment Initiative, Phase 1 Findings and Concepts	2001	SORG, Assoc.

Action Plan Partner Abbreviations

ABRA	Alcoholic Beverage Regulation Administration	DMCYF	Deputy Mayor for Children, Youth, Families, and Elders	NSO	Neighborhood Stabilization Officer
CAH	Commission on Arts and Humanities	DMH	Department of Mental Health	NTHP	National Trust for Historic Preservation
CBO	Community-Based Organization	DMPED	Deputy Mayor for Planning and Economic Development	OCA	Office of the City Administrator
CDC	Community Development Corporation	DMPSJ	Deputy Mayor for Public Safety and Justice	OCC	Office of Corporation Counsel
CFSA	Child and Family Services Administration	DMV	Department of Motor Vehicles	OSCC	Office of the Clean City Coordinator
DBFI	Department of Banking and Financial Institutions	DMO	Deputy Mayor of Operations	OCFO	Office of the Chief Financial Officer
DCFD	DC Fire Department	DOC	Department of Corrections	OCP	Office of Contracting and Procurement
DCHA	DC Housing Administration	DOES	Department of Employment Services	OCTO	Office of the Chief Technology Officer
DCHFA	DC Housing Finance Authority	DOH	Department of Health	OLBD	Office of Local Business Development
DCMC	DC Marketing Center	DPR	Department of Parks and Recreation	OP	Office of Planning
DCOA	DC Office of Aging	DPW	Department of Public Works	OPM	Office of Property Management
DCOP	DC Office of Personnel	EMA	Emergency Management Agency	OTR	Office of Tax and Revenue
DCPL	DC Public Libraries	EOM	Executive Office of the Mayor	OZ	Office of Zoning
DCPS	DC Public Schools	FEMS	Fire and Emergency Medical Services	PSA	Police Service Area
DCRA	Department of Consumer and Regulatory Affairs	FHA	Federal Housing Administration	TCC	Taxi Cab Commission
DDOT	District Department of Transportation	IGO	Inspector General's Office	UDC	University of the District of Columbia
DHCD	Department of Housing and Community Development	MPD	Metropolitan Police Department	WASA	DC Water and Sewer Authority
DHS	Department of Human Services	NCRC	National Capital Revitalization Corporation	WCCA	Washington Convention Center Authority
DISR	Department of Insurance and Securities Regulation	NPS	National Park Service	WMATA	Washington Metropolitan Area Transit Authority
		NSC	Neighborhood Service Coordinator	ZAC	Zoning Advisory Committee
		NSI	Neighborhood Service Initiative	ZC	Zoning Commission

Your District Representatives

Anthony A. Williams
Mayor

Kelvin Robinson
Chief of Staff

John Koskinen
City Administrator

Council of the District of Columbia

Linda W. Cropp
Council Chair

Jim Graham, Ward 1

Jack Evans, Chair Pro Tempore / Ward 2

Angela Thompson-Murphy, Chair, Advisory
Neighborhood Commission (ANC) 7A

Kathleen Patterson, Ward 3

Adrian Fenty, Ward 4

Roscoe Grant, Chair, ANC 7B

Vincent Orange, Ward 5

Sharon Ambrose, Ward 6

Mary Gaffney, Chair, ANC 7C

Kevin Chavous, Ward 7

Sandra Allen, Ward 8

Raymon Murchison, Chair, ANC 7D

Harold Brazil, At-Large

David Catania, At-Large

Mary Jackson, Chair, ANC 7E

Phil Mendelson, At-Large

Carol Schwartz, At-Large

Eric Price
Deputy Mayor for Planning and
Economic Development

Herb Tillery
Deputy Mayor, Operations

Ellen McCarthy
Deputy Director, Development
Review and Zoning

Carolyn Graham
Deputy Mayor for Children, Youth,
Families, and Elders

Andrew Altman
Director, Office of Planning

Mark Platts
Associate Director, Neighborhood Planning

Margret Nedelkoff Kellems
Deputy Mayor for Public Safety and Justice

Toni L. Griffin
Deputy Director, Revitalization
and Neighborhood Planning

Julie Wagner
Acting Associate Director,
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